

2014 HIGH-MEDIUM-LOW STRATEGY AND BUDGET OVERVIEW

SOROS FOUNDATION-MOLDOVA

FEALTY TO FIELD OR PLACE

PURPLE = Pre-existing commitment. RED = Increase or decrease in effort and/or expense from Medium (baseline) Budget Level.

	FIELD #1: Enhance Judicial Accountability as a Precondition for Justice Reform	FIELD # 2: Provide Accurate and Reliable Data on Themes Relevant to Europeanization	FIELD # 3: Ensure Independent Monitoring of Public Health Policies as a Basis for Informed and Better Decision Making in Health Sector
HIGH	<p>Fund 1 national organization (LRCM) to create effective accountability mechanisms for judiciary according to the attached action plan.</p> <p style="text-align: right;">\$84,000</p>	<p>1 grant offered to the Institute for Public Policies for producing and presenting 2 public opinion polls (spring and fall editions) 2 round-table meetings with journalists on interpreting and analyzing public opinion polls</p> <p style="text-align: right;">\$38,850</p>	<p>Offer 1 grant to the Center for Health Policies and Studies (PAS Center) to monitor health sector performance and develop alternative mechanisms for decision-making, as well as issue 5 policy briefs & alternative reports on key health policies and health reforms.</p> <p style="text-align: right;">\$53,480</p>
MEDIUM (Baseline Budget)	<p>Fund 1 national organization (LRCM) to create effective accountability mechanisms for judiciary according to the attached action plan.</p> <p style="text-align: right;">\$80,000</p>	<p>1 grant offered to the Institute for Public Policies for producing and presenting 2 public opinion polls (spring and fall editions)</p> <p style="text-align: right;">\$37,000</p>	<p>Offer 1 grant to the Center for Health Policies and Studies (PAS Center) to monitor health sector performance and develop alternative mechanisms for decision-making, as well as issue 4 policy briefs & alternative reports on key health policies and health reforms.</p> <p style="text-align: right;">\$48,740</p>
LOW	<p>Fund 1 national organization (LRCM) to create effective accountability mechanisms for judiciary according to the attached action plan.</p> <p style="text-align: right;">\$76,000</p>	<p>1 grant offered to the Institute for Public Policies for producing and presenting 2 public opinion polls (spring and fall editions) Not translating the entire reports in English (reports published in Romanian only)</p> <p style="text-align: right;">\$35,150</p>	<p>Offer 1 grant to the Center for Health Policies and Studies (PAS Center) to monitor health sector performance and develop alternative mechanisms for decision-making, as well as issue 3 policy briefs & alternative reports on key health policies and health reforms.</p> <p style="text-align: right;">\$44,000</p>

OWN CONCEPTS OR INITIATIVES

PURPLE = Pre-existing commitment. RED = Increase or decrease in effort and/or expense from Medium (baseline) Budget Level.

	CONCEPT A. Challenge Corrupt and Non-transparent Management of Public Funds	CONCEPT B. Protect and Promote Media Independence and Pluralism to Sustain Democracy	Concept C. Procedural Guarantees in the Pre-trial Stage of the Criminal Process
HIGH	<p>1. Citizens become more informed on public expenditures and get the first "citizen's budget" (8-10 new info-graphics on www.budgetstories.md)</p> <p>2. OBI-based budget transparency assessment</p> <p>3. 2015 draft budget policy and related documents consulted with the CSOs (6 policy briefs to support public consultations)</p> <p>4. Advocacy for improving the parliamentary monitoring and control of the Court's of Accounts decisions implementation</p> <p>5. Draft legal package on the effective implementation of the Civil Convention on Corruption (CCC) developed (additional study visit to a second country with functioning mechanisms for CCC implementation - Italy or Slovenia)</p> <p>6. Information campaign on the NCI activity and integrity related cases. (14 journalistic investigations; 8-10 articles per month on the subject of integrity; monitor NCI public meetings; support 2 thematic web pages; ensure participation in 5 thematic TV talk shows; organize 3-4 press conferences on the concept issues)</p> <p>7. Capacities of 10 investigative journalists regarding integrity issue and transparency of public funds strengthened</p> <p>8. Advocacy campaign to increase the number of conflict of interests/ integrity related cases of high level officials identified by the NCI</p>	<p>1. Provide regular insights into the public information supply, particularly into the effects of media concentration on the diversity and independence of information by conducting, translating and publishing (120 copies) in Romanian and English an annual research assessing the level of media pluralism in Moldova to be disseminated to all stakeholders, including international institutions, requesting an international expertise for further steps: media needs assessment, road map and action plan.</p> <p>2. Set up a public agenda on safeguarding pluralism and diversity in media by means of discussing the developed research, road map and action plan within an international conference focused on preventing the state from unduly limiting journalism and fostering free and diverse media sector, based on international and local expertise (at least 1 European expert and 4 local experts participating in the conference).</p> <p>3. In partnership with media NGOs and Public Broadcaster organize large public debates all over the country on media independence and pluralism by training and assisting TV journalists in producing 24 talk-shows in duplex and multiplex formats, connecting Chisinau-based experts and journalists with their regional peers and stakeholders.</p> <p>4. Create in partnership with Moldovan Press Council a framework for professional competition, quality standards observance and knowledge spillover by establishing an online deliberation platform (going beyond already-existing media NGOs' competences) and a specific self-regulatory tool for debating on quality standards, addressing wider media issues, assessing the level of accuracy, fairness, responsibility of media reports/programs, discouraging bad practices and praising the good ones.</p> <p>5. Empower professional investigative journalism by setting up in partnership with thw Center for Investigative Journalism a reliable online archive collecting media programs produced by TV channels and online outlets from Moldova.</p>	<p>1) Review of the existing framework on safeguards regarding pretrial related rights through a needs assessment and legal amendments on safeguards achieved by means of 5 advocacy meetings, involvement of 1 international expert and 4 national consultants, a study visit abroad for the local consultants and project staff (6 participants), an international launching conference.</p> <p>2) Work on prevention of police abuse and arbitrary detention through 1 project grant to local HR defenders/NGOs to undertake strategic litigation of at least 7 cases, 7 media appearances on the subject, 3 advocacy meetings, a round-table, tools to oversee police apprehension facilities (hard-copies), policy recommendations and guidelines on apprehension grounds and reasoning, research on arrestees' profiling.</p> <p>3) Determine criminal justice actors to issue well-reasoned decisions on pretrial measures through technical expertise on performance evaluation mechanism and criteria, guidelines on 'reasonable suspicion', recommendations on prosecutorial and police disincentives to seek pretrial detention developed by 4 national experts, test model training for 20 participants, a study visit abroad for the local expert group and project staff (6 participants), investigative journalism (5 articles), 3 advocacy meetings, 1 round-table, preparatory actions for a survey on local public confidence in law enforcement bodies by a local public survey company.</p>
	\$250,900	\$136,340	\$110,900
MEDIUM (Baseline Budget Level)	<p>1. Citizens become more informed on public expenditures and get the first "citizen's budget"(8-10 new info-graphics on www.budgetstories.md)</p> <p>2. OBI-based budget transparency assessment</p> <p>3. 2015 draft budget policy and related documents consulted with the CSOs (6 policy briefs to support public consultations)</p> <p>4. Advocacy for improving the parliamentary monitoring and control of the Court's of Accounts decisions implementation</p> <p>5. Draft legal package on the effective implementation of the Civil Convention on Corruption (CCC) developed (with 1 study visit to a country with functioning mechanisms for CCC implementation - Romania)</p> <p>No additional study visit to a second country with functioning mechanisms for CCC implementation (Italy or Slovenia)</p> <p>6. Information campaign on the NCI activity and integrity related cases.(12 journalistic investigations; 8-10 articles per month on the subject of integrity; monitor NCI public meetings; support 2 thematic web pages; ensure participation in 5 thematic TV talk shows; organize 3-4 press conferences on the concept issues)</p> <p>7. Capacities of 10 investigative journalists regarding integrity issue and transparency of public funds strengthened</p> <p>8. Advocacy campaign to increase the number of conflicts of interests/ integrity related cases of high level officials identified by the NCI</p>	<p>1. Provide regular insights into the public information supply, particularly into the effects of media concentration on the diversity and independence of information by conducting and publishing (120 copies) of an annual research assessing the level of media pluralism in Moldova to be disseminated in Romanian only for further steps: media needs assessment, road map and action plan.</p> <p>2. Set up a public agenda on safeguarding pluralism and diversity in media by means of discussing the developed research, road map and action plan within an international conference focused on preventing the state from unduly limiting journalism and fostering free and diverse media sector, based on international and local expertise (at least 1 European expert and 4 local experts participating in the conference).</p> <p>3. In partnership with media NGOs and Public Broadcaster, organize large public debates all over the country on media independence and pluralism by training and assisting TV journalists in producing 24 talk-shows in a duplex and multiplex format, connecting Chisinau-based experts and journalists with their regional peers and stakeholders.</p> <p>4. Create in partnership with Moldovan Press Council a framework for professional competition, quality standards observance and knowledge spillover by establishing an online deliberation platform (going beyond already-existing media NGOs' competences) and a specific self-regulatory tool for debating on quality standards, addressing wider media issues, assessing the level of accuracy, fairness, responsibility of media reports/programs, discouraging bad practices and praising the good ones.</p> <p>5. Empower professional investigative journalism by setting up in partnership with the Center for Investigative Journalism a reliable online archive collecting media programs produced by TV channels and online outlets from Moldova.</p>	<p>1) Review of the existing framework on safeguards regarding pretrial related rights through a needs assessment and legal amendments, achieved by means of 4 advocacy meetings, involvement of 1 international expert and 3 national consultants, a study visit abroad for the local consultants and project staff (5 participants), an international launching conference.</p> <p>2) Work on prevention of police abuse and arbitrary detention through 1 project grant to local HR defenders/NGOs to undertake strategic litigation of at least 7 cases, 5 media appearances on the subject, 3 advocacy meetings, 1 round-table, tools to oversee police apprehension facilities (hard-copies), policy recommendations and guidelines on apprehension grounds and reasoning, research on arrestees' profiling.</p> <p>3) Determine criminal justice actors to issue well-reasoned decisions on pretrial measures through technical expertise on performance evaluation mechanism and criteria, guidelines on 'reasonable suspicion', recommendations on prosecutorial and police disincentives to seek pretrial detention developed by 3 national experts, test model training for 20 participants, a study visit abroad for the local expert group and project staff (5 participants), investigative journalism (5 articles), 3 advocacy meetings, 1 round table, preparatory actions for a survey on local public confidence in law enforcement bodies by a local public survey company.</p>
	\$237,000	\$135,340	\$104,600
LOW	<p>1. Citizens become more informed on public expenditures and get the first "citizen's budget" (6 new info-graphics on www.budgetstories.md)</p> <p>2. OBI-based budget transparency assessment</p> <p>3. 2015 draft budget policy and related documents consulted with the CSOs (4 policy briefs to support public consultations)</p> <p>4. Advocacy for improving the parliamentary monitoring and control of the Court's of Accounts decisions implementation</p> <p>5. Draft legal package on the effective implementation of the Civil Convention on Corruption (CCC) developed</p> <p>6. Information campaign on the NCI activity and integrity related cases.(10 journalistic investigations; 8-10 articles per month on the subject of integrity; monitor NCI public meetings; support 2 thematic web pages; ensure participation in 5 thematic TV talk shows; organize 3-4 press conferences on the concept issues)</p> <p>7. Advocacy campaign to increase the number of conflicts of interests/ integrity related cases of high level officials determined by the NCI</p> <p>No capacities of 10 investigative journalists regarding integrity issue and transparency of public funds strengthened</p>	<p>1. Provide regular insights into the public information supply, particularly into the effects of media concentration on the diversity and independence of information by conducting and publishing (60 copies) of an annual research assessing the level of media pluralism in Moldova to be disseminated in limited format in Romanian only for further steps: media needs assessment, road map and action plan.</p> <p>2. Set up a public agenda on safeguarding pluralism and diversity in media by means of discussing the developed research and a specific action plan within a national conference focused on preventing the state from unduly limiting journalism and fostering free and diverse media sector based on local expertise (local experts only, no European experts participation).</p> <p>3. In partnership with media NGOs and Public Broadcaster, organize an information campaign (20 TV programs) on promoting media independence and responsibility (no training and assisting TV journalists in producing talk-shows in duplex and multiplex formats, connecting Chisinau-based experts and journalists with regional stakeholders).</p> <p>4. Create in partnership with Moldovan Press Council a framework for professional competition, quality standards observance and knowledge spillover by establishing an online deliberation platform (going beyond already-existing media NGOs' competences) and a specific self-regulatory tool for debating on quality standards, address wider media issues, assessing the level of accuracy, fairness, responsibility of media reports/programs, discouraging bad practices and praising the good ones.</p> <p>5. Empower professional investigative journalism by setting up in partnership with the Center for Investigative Journalism a reliable online archive collecting media programs produced by TV channels and online outlets from Moldova.</p>	<p>1) Review of the existing framework on safeguards regarding pretrial related rights THROUGH a needs assessment and legal amendments on safeguards achieved by means of 3 advocacy meetings, involvement of 1 international expert and 3 national consultants, a study visit abroad for the local consultants and project staff (5 participants), a national launching conference.</p> <p>2) Work on prevention of police abuse and arbitrary detention THROUGH 1 project grant to local HR defenders/NGOs to undertake strategic litigation of at least 5 cases, 5 media appearances on the subject, 3 advocacy meetings, a round-table, tools to oversee police apprehension facilities (electronic version only), policy recommendations and guidelines on apprehension grounds and reasoning, research on arrestees' profiling.</p> <p>3) Determine criminal justice actors to issue well-reasoned decisions on pretrial measures THROUGH technical expertise on performance evaluation mechanism and criteria, guidelines on 'reasonable suspicion', recommendations on prosecutorial and police disincentives to seek pretrial detention developed by 3 national experts, test model training for 15 participants, a study visit abroad for the local expert group and project staff (5 participants), investigative journalism (3 articles), 2 advocacy meetings, 1 round-table, preparatory actions for a survey on local public confidence in law enforcement bodies.</p>
	\$223,240	\$131,732	\$97,400

Soros Foundation-Moldova

2014 HIGH-MEDIUM-LOW STRATEGY AND BUDGET OVERVIEW TEMPLATE

SF-MOLDOVA OWN CONCEPTS OR INITIATIVES

PURPLE = Pre-existing commitment. RED = Increase or decrease in effort and/or expense from Medium (baseline) Budget Level.

	CONCEPT D. Reduce Arbitrary Limitations on Human Rights	CONCEPT E. Advance Equality, Non-Discrimination and Social Inclusion of Marginalized Groups, with a Particular Emphasis on Health
HIGH	<p>1) Address alleged conflicts between selected rights (freedom of religion, non-discrimination, assembly, sexual& reproductive rights, health, assembly) through a mecanism to collect data and document cases of violation of freedom of religion achieved by developing a methodology of monitoring and data collection with the participation of 3 national and 1 international expert, one training session for HR activists; testing the methodology during 3 months; 1 round table for up to 15 individuals; a monitoring and data collection campaign; a visit to the Special Rapporteur office for 3 experts and 2 project staff members.</p> <p>2) Secure observance of selected human rights through 3 alternative reports and 7 briefings submitted to UN treaty bodies/EU human rights mechanisms, follow -up legislative and policy changes, achieved by means of a needs assessment and roadmap for the Moldovan HR community; selecting a team of 12 human rights activists; contracting 2 international mentors; organizing 2 trainings of 3 days on monitoring and reporting.</p> <p>3) Reducing human rights violations pertaining to unjustified classification of public information through amending the legal framework on freedom of information, state secret and national security, and promotion of Global Principles, achieved by means of analysis of relevant Moldovan legislation against the Global Principles to be conducted by 1 international and 3 national experts; a national event involving 24 participants to discuss the draft amendments; 2 media events and 2 advocacy meetings with the government and its agencies.</p>	<p>1. Baseline diagnosis developed for further interventions to be undertaken in fighting discrimination.</p> <p>2. 4 non-governmental organizations engage in promoting equality and non-discrimination.</p> <p>3. A pool of lawyers is capacitated with the purpose to litigate on behalf of victims of discrimination.</p> <p>4. 1 civil society group is capacitated to hold government accountable on its HIV/AIDS and drug policies implementation and commitments: laws setting penalties for illegal drug possession revised and recommendations drafted; domestic funds allocated for at least one harm reduction project. Legal analysis for use of overdose antidote naloxone conducted and efforts done to press for extended access and peer distribution through harm reduction projects.</p> <p>5. Legal aid accessible to HIV high risk groups, police abuses monitored and documented in two municipalities and one rayon.</p> <p>6. Work on affordable access to hepatitis C treatment initiated (1 capacity building training for communities' representatives conducted. 1 policy brief developed and shared with stakeholders. Communities press for expansion of national Hepatitis C treatment plans via flash mobs, picketing and policy dialog).</p> <p>7. Unnecessary suffering addressed through sustainable education in Palliative Care, through improved availability and accessibility of pain relieving medication and through a developed country work plan on palliative care.</p> <p>8. National government commits increased domestic resources for palliative care, harm reduction and disability due to civil society efforts.</p> <p>9. 3 NGOs implement, promote and disseminate Good Practice in disability (early intervention, inclusive education and community based care) and offer technical support to government in developing and implementing policies and practices. Grants support (combined/matched budget) is reduced by 12%, comparing to 2013.</p> <p>*OSF PHP contribution for 4-8 items - 785,854 USD</p>
	\$126,300	\$394,180
MEDIUM (Baseline Budget Level)	<p>1) Address alleged conflicts between selected rights (freedom of religion, non-discrimination, assembly, sexual& reproductive rights, health, assembly) through a mecanism to collect data and document cases of violation of freedom of religion achieved by developing a methodology of monitoring and data collection with the participation of 2 national and 1 international expert, one training session for HR activists; testing the methodology during 3 months; 1 round-table for up to 15 individuals; a monitoring and data collection campaign; a visit to the Special Rapporteur office for 2 experts and 2 project staff members.</p> <p>2) Secure observance of selected human rights through 3 alternative reports and 7 briefings submitted to UN treaty bodies/EU human rights mechanisms, follow -up legislative and policy changes, achieved by means of a needs assessment and roadmap for the Moldovan HR community; selecting a team of 10 human rights activists; contracting 2 international mentors; organizing 2 trainings of 3 days on monitoring and reporting.</p> <p>3) Reducing human rights violations pertaining to unjustified classification of public information through amending the legal framework on freedom of information, state secret and national security, and promotion of Global Principles, achieved by means of an analyses of relevant Moldovan legislation against the Global Principles to be conducted by 1 international and 2 national experts; a national event involving 20 participants to discuss the draft amendments; 2 media events and 2 advocacy meetings with the government and its agencies.</p>	<p>1. Baseline diagnosis developed for further interventions to be undertaken in fighting discrimination.</p> <p>2. 4 non-governmental organizations engage in promoting equality and non-discrimination.</p> <p>3. A pool of lawyers is capacitated with the purpose to litigate on behalf of victims of discrimination.</p> <p>4. One civil society group is capacitated to hold government accountable on its HIV/AIDS and drug policies implementation and commitments: laws setting penalties for illegal drug possession revised and recommendations drafted; domestic funds allocated for at least one harm reduction project. Legal analysis for use of overdose antidote naloxone conducted and efforts done to press for extended access and peer distribution through harm reduction projects.</p> <p>5. Legal aid accessible to HIV high risk groups, police abuses monitored and documented in two municipalities and one rayon.</p> <p>6. Unnecessary suffering addressed through sustainable education in Palliative Care, through improved availability and accessibility of pain relieving medication and through a developed country work plan on palliative care.</p> <p>7. National government commits increased domestic resources for palliative care, harm reduction and community based services for people with disabilities due to civil society efforts.</p> <p>8. Three NGOs implement, promote and disseminate Good Practice in disability (early intervention, inclusive education and community based care) and offer technical support to government in developing and implementing policies and practices. Grants support (combined/matched budget) is reduced by 27% , comparing to 2013.</p> <p>*OSF PHP contribution for 4-8 items - 663,354 USD</p>
	\$120,400	\$376,180
LOW	<p>1) Address alleged conflicts between selected rights (freedom of religion, non-discrimination, assembly, sexual& reproductive rights, health, assembly) through a mecanism to collect data and document cases of violation of freedom of religion achieved by developing a methodology of monitoring and data collection with the participation of 1 national and 1 international expert, one training session for HR activists; testing the methodology during 3 months; 1 round-table for up to 15 individuals; a monitoring and data collection campaign; a visit to the Special Rapporteur office for 2 experts and 1 project staff members.</p> <p>2) Secure observance of selected human rights through 3 alternative reports and 7 briefings submitted to UN treaty bodies/EU human rights mechanisms, follow -up legislative and policy changes, achieved by means of a needs assessment and roadmap for the Moldovan HR community; selecting a team of 10 human rights activists; contracting 2 international mentors; organizing 1 initial training of 3 days on monitoring and reporting.</p> <p>3) Reducing human rights violations pertaining to unjustified classification of public information through amending the legal framework on freedom of information, state secret and national security, and promotion of Global Principles, achieved by means of an analyses of relevant Moldovan legislation against the Global Principles to be conducted by 1 international and 2 national experts; a national event involving 18 participants to discuss the draft amendments; 1 media event and 2 advocacy meetings with the government and its agencies.</p>	<p>1. Baseline diagnosis developed for further interventions to be undertaken in fighting discrimination.</p> <p>2. 4 non-governmental organizations engage in promoting equality and non-discrimination. Grants support will be decreased by 9%.</p> <p>3. A pool of lawyers is capacitated with the purpose to litigate on behalf of victims of discrimination.</p> <p>4. One civil society group is capacitated to hold government accountable on its HIV/AIDS and drug policies implementation and commitments: laws setting penalties for illegal drug possession revised and recommendations drafted; domestic funds allocated for at least one harm reduction project. We will not support legal analysis for use of overdose antidote naloxone and efforts to press for extended access and peer distribution through harm reduction projects.</p> <p>5. Legal aid accessible to HIV high risk groups, police abuses monitored and documented in two municipalities and one rayon.</p> <p>6. Unnecessary suffering addressed through sustainable education in Palliative Care, through improved availability and accessibility of pain relieving medication and through a developed country work plan on palliative care.</p> <p>7. National government commits increased domestic resources for palliative care, harm reduction and community based services for people with disabilities due to civil society efforts.</p> <p>8. 3 NGOs implement, promote and disseminate Good Practice in disability (early intervention, inclusive education and community based care) and offer technical support to government in developing and implementing policies and practices. Grants support (combined/matched budget) is reduced by 36%, comparing to 2013.</p> <p>*OSF PHP contribution for 4-8 items - 597,354 USD</p>
	\$113,700	\$356,290




2014 HIGH-MEDIUM-LOW STRATEGY AND BUDGET OVERVIEW TEMPLATE

FOR THEMATIC AND REGIONAL PROGRAMS AND FOUNDATIONS

SHARED FRAMEWORKS

PURPLE = Pre-existing commitment.

RED = Increase or decrease in effort and/or expense from Medium (baseline) Budget Level.

	SHARED FRAMEWORK 1	SHARED FRAMEWORK 2	SHARED FRAMEWORK 3
HIGH			
MEDIUM (Baseline Budget Level)	